

Morgan Advanced Materials plc

Modern Slavery Act - Transparency Statement

This Statement relates to Morgan Advanced Materials plc and its subsidiaries, including Morgan Technical Ceramics Limited, (together referred to as 'Morgan' or the 'Morgan Group'), for the financial year ended 31 December 2025 and covers the period up to publication.

About Morgan Advanced Materials

Morgan is a global advanced materials company. We work in the electronics, energy, healthcare, industrial, petrochemical, transport, and security & defence markets.

Countries of operation and supply

We manufacture in approximately 25 countries and sell into over 100, with our global team of around 8,000 employees.

Responsibility and Accountability

The Morgan Group is committed to conducting business legally, ethically, and with integrity wherever we operate. We do not condone any form of slavery, forced or compulsory labour, or human trafficking in our operations. Morgan employees are considered responsible for having due regard for human rights, in particular:

- The Board of Directors has responsibility for ensuring that human rights considerations are integral to the way in which existing operations and new opportunities are developed and managed.
- At the centre of the Morgan Leadership Behaviours is the principle: 'Always Working Safely, Ethically and Inclusively'. Directors, business leaders, managers, and supervisors should provide visible leadership that supports human rights.
- All employees, contractors, and consultants are responsible for ensuring that their own actions do not impair the human rights of others.

Policies and Practice

The Morgan Code of Conduct ('Morgan Code') is a series of principles supported by a set of policies and guidelines that set out how Morgan's employees should conduct themselves daily. This includes treating our employees fairly and ensuring that our suppliers operate in a responsible way and their workers are safe and treated fairly.

The Morgan Group's Policy Manual contains the policies which support the Morgan Code. Several policies address human rights and modern slavery, including:

- Ethical Trading Policy
- Conflict Minerals Policy
- Speak Up Policy

- Human Rights Policy

The Morgan Group Policy Manual and related guidelines are available in 13 languages and oblige employees to operate in accordance with applicable laws and regulations. The policies also apply, where appropriate, to Morgan's business partners including agents, joint ventures, and third-party representatives.

We respect the right of freedom of association and support employee engagement, representation, and dialogue through open forums.

Review of exposure to slavery and human trafficking

We periodically review the exposure of the Morgan Group to slavery and human trafficking risk, taking into account:

- We operate in a small number of countries with a reputedly high prevalence of modern slavery (as reported by third-party external sources including the Global Slavery Index).
- Our facilities in these countries, including joint ventures, are required to adhere to minimum standards in terms of employee rights and working conditions as set out in Morgan's Group policies.
- Due to the highly skilled nature of activities undertaken by our employees, we believe our exposure to low-skilled and temporary employees is reduced.
- We have procurement policies in place in relation to the sourcing of raw materials and other large volume supplies and we assess our exposure to modern slavery within the supply chain as relatively low. Due to the nature of our products which rely on high-grade and specific raw materials, we form long-term partnerships with selected, tested suppliers and conduct rigorous due diligence before engaging new suppliers. In relation to large volume supplies (PPE, packaging), we source from reputable companies and require certification and transparency of provenance.

Supply chain due diligence and verification

A Supplier Code of Conduct ('Supplier Code') is published in 16 languages on our website. The Supplier Code defines the minimum standards that must be met by our suppliers, vendors, subcontractors, and contract manufacturers and requires they extend these minimum standards to participants in their supply chains. The minimum standards cover a range of topics including prohibition of involuntary labour, respect for human rights, and providing safe and healthy workplaces.

In 2025, the Procurement Sustainability Steering Committee ("SteerCo"), conducted a robust review of the Supplier Code. Proposed updates to the Supplier Code were approved with rollout commencing early 2026. A key update to the Supplier Code is a requirement for suppliers to conduct business screening to proactively identify the absence of forced labor/child labor within their supply chain.

The SteerCo, formed in 2024, meets bi-monthly to ensure group-wide sustainability program priorities, targets and commitments are achieved. Key focus areas are human rights, worker protection, and human trafficking and slavery. Core team members of the SteerCo include Group

Ethics and Compliance Director, Head of Risk, and GBU heads of procurement and supply chain teams across Morgan Group.

In 2025, we began internal discussions to update our supplier due diligence screening questions to include forced-labor queries. Specifically, to require all raw material suppliers and Medium and High Risk third parties to confirm they have a written policy prohibiting forced labor, human trafficking and child labor. Further, requiring the policy to be communicated to all employees, subcontractors, and agents. Supplier due diligence screening updates were approved with roll out commencing early 2026.

Employee engagement and training

Our programme of quarterly training on ethics and compliance for all relevant employees continued throughout 2025, covering key aspects of the Morgan Code and reached high completion rates of 94%. We continue to update our Ethics Share online library with more real-life scenarios to create awareness of important topics and help employees navigate common ethical dilemmas in the workplace. The updates are shared with Ethics and Compliance Officers at our sites to facilitate discussions during town hall or staff meetings. By actively engaging our employees to talk about ethical behaviour we can demonstrate that everything we do in Morgan has the Morgan Code at its core.

Effectiveness and Performance Review / Indicators - Audit and Certification

Our businesses certify their compliance with Morgan Group policies on an annual basis, reporting any exceptions. Any instances of non-compliance with our existing policies are assessed on a case-by-case basis and remedial action is taken as required.

We actively encourage our employees to raise any concerns or suspected breaches of the MorganCode directly to the central Ethics & Compliance team, through line management, or to our HR function. Further, we continue to maintain a confidential ethics helpline operated by an independent third party enabling anyone to report a suspected violation of our policies or the law. The Morgan Group's employees are made aware of the ethics helpline through the Morgan Code, Morgan Group Policy Manual, the Group Ethics and Compliance intranet site, and posters displayed at each Morgan site around the world. Our Supplier Code encourages suppliers to use the same ethics helpline if needed. We plan to continue promoting the ethics helpline and emphasize the importance of speaking up, because we believe it helps Morgan Group's management to consider any potential problems in the business and to strengthen our ethicalculture.

All reports of a suspected violation of policy or law are investigated. Reports are regularly reviewed by the Morgan Group's CEO, CFO, General Counsel, Ethics & Compliance Director, Head of Internal Audit and Group HR Director. The Audit Committee of the Board of Directors reviews all reports and the outcome of investigations at each meeting.

In 2025, no incidents of human rights abuse or modern slavery were identified through the ethics helpline via the Ethics & Compliance team.

This Statement is made pursuant to Section 54, Part 6 of the Modern Slavery Act 2015.

This Statement sets out the steps taken by the Morgan Group to seek to ensure that there are no incidents of modern slavery within Morgan's business and its supply chain, in accordance with the UK's Modern Slavery Act 2015. It has been reviewed and approved by the Board of Directors.



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Signed by

Damien Caby

Chief Executive Officer

For and on behalf of Morgan Advanced Materials plc

July 10, 2026